

Village of Fort Johnson, New York

Proposed Dissolution Plan



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PUBLIC MEETING – SEPTEMBER 6, 2022

LABERGE GROUP

MUNICIPAL SOLUTIONS EXPERTS



BEN SYDEN, AICP
VICE PRESIDENT



KATHLEEN A. ROONEY
LOCAL GOVERNMENT
SPECIALIST

OVERVIEW OF PRESENTATION

- Meeting Decorum
- Acknowledgments
- What is the Dissolution Plan?
- The Dissolution Plan Process
- How Will Dissolution Impact Governance and Services?
- What is the Fiscal Impact of Dissolution?
- Public Questions / Comments

MEETING DECORUM

- Please sign up to speak
- Speakers will be selected in order from the sign-in sheet
- Questions/Comments will be received at the end of the presentation
- Each person who signed in will have 3 minutes to speak

ACKNOWLEDGMENTS

Laberge Group would like to acknowledge and thank the members of the Village of Fort Johnson Board of Trustees and the Amsterdam Town Board.

Village of Fort Johnson

Hon. Michael Simmons, Mayor
Hon. William Maines, Deputy Mayor
Hon. James Bartone, Trustee
Hon. Kimberly Simmons, Trustee
Hon. William Smith, Trustee

Town of Amsterdam

Hon. Thomas P. DiMezza, Town Supervisor
Hon. David Thibodeau, Deputy Supervisor
Hon. Phetteplace, Councilman
Hon. Mary Maines, Councilman
Hon. Ronald DiCaprio, Councilman

We would also like to extend our sincere appreciation to the many staff members who provided valuable insights on operations and who collected and submitted significant data and program information, local input, and guidance throughout the process in order to produce this Proposed Plan for the residents of the Village of Fort Johnson and Town of Amsterdam.

ACKNOWLEDGMENTS

ESTABLISHED STEERING COMMITTEE AND WORKED COLLECTIVELY WITH VILLAGE AND TOWN STAKEHOLDERS TO DEVELOP PROPOSED PLAN

Steering Committee

Michael Simmons, Mayor

William Maines, Deputy Mayor

Thomas P. DiMezza, Town Supervisor

David Thibodeau, Deputy Town Supervisor

STEERING COMMITTEE

- Reviewed Data & Analyses
- Created Dissolution Framework: Services & Service Models
- Provided Input & Feedback on Services & Fiscal Post Dissolution
- Development of Plan
- Recommend Plan Village Board

KEY STAKEHOLDERS

- Provided Data & Information
- Participated in interviews
- Provided Ongoing Input & Feedback on Current & Potential Post Dissolution Services, Service Delivery and Fiscal Condition
- Identified Key Issues

COLLABORATION

COMMUNICATION

LOCAL OWNERSHIP

WHAT IS A DISSOLUTION PLAN?

- A Dissolution Plan must address all the legal requirements outlined in Article 17-A of the New York State General Municipal Law
- Prior to the Referendum, the Plan provides residents with information of how the Dissolution might affect them:
 - Impact on governance and representation
 - Future conditions for services
 - Estimated impact on property taxes
 - Accounting and Disposition Plan for the Village's Assets and Liabilities
 - Potential Impact on Existing Village Local Laws and Codes
 - Potential plan for the transfer/elimination of employees
 - Proposed Date of Dissolution
 - Cost of Dissolution
- Non-binding on the Town post dissolution

PLAN DEVELOPMENT PROCESS

ASSESS

DEVELOP PLAN

VOTERS DECIDE



CITIZEN PARTICIPATION AND STAKEHOLDER PARTICIPATION

WHAT VILLAGE RESIDENTS SHOULD KNOW

ABOUT DISSOLUTION PLAN DEVELOPMENT

- **While the Village is required by law to develop a Dissolution Plan, it is really not a Village issue but a Town issue.**
- **Collaboration with the Town:** Town leadership has embraced the process, been fully involved in the development of the Plan, and provided information and Town staff participation - all aimed at the development of a realistic plan that the Town actively participated in - though they're NOT obligated to do so.
- **Town Role in Dissolution Plan Development:** Based on Article 17-A of GML, Town residents do not vote on dissolution; however, if the Village electorate votes for dissolution, the Town will be responsible for managing NEW OBLIGATIONS. With this in mind, the Village and Town are coordinating to determining the “what,” “who,” and “how” services will be provided
SNOW PLOWING | ROADS | STREETLIGHTS | SEWERS | PARKS
- **Town Role in Service Provision:** Upon dissolution, the Town will be responsible for governance, services, local laws, and taxing.
- **Realistic Plan Development:** Coordinated development by both Town and Village rather than a Village “wish list.” The Town is NOT BOUND by the plan, but is actively participating to smooth the transition.

BOARD INITIATED DISSOLUTION PROCESS

Study the Impacts of Dissolution

Develop Study Document and
Draft Dissolution Plan

Village Board Endorse
Proposed Dissolution Plan

Hold Public Hearing
on Proposed Plan

Revise the Proposed
Dissolution Plan as Needed

Village Board Vote to Adopt
Dissolution Plan

REFERENDUM HELD

**WE ARE
HERE**



Timeline of Dissolution in Village of Fort Johnson

- [February 24, 2022](#) - Village Board of Trustees voted to explore dissolution of the Village.
- [April 13, 2022](#) - Village Board held the first informational meeting.
- [August 2, 2022](#) - Village Board endorsed the Proposed Fort Johnson Dissolution Plan.
- [September 6, 2022](#) - Public presentation and public hearing.
- [September 13, 2022](#) – Meeting of the Board of Trustees to adopt the Dissolution Plan and set a date for the referendum.
- [November 15, 2022](#) - Preliminary date for the referendum.

COMMUNITY-CENTRIC APPROACH

CUSTOMIZED SOLUTION

ONE SIZE DOES NOT FIT ALL

CUSTOMIZED SOLUTION FOR THE VILLAGE OF FORT JOHNSON:

- Village and Town Stakeholder Driven Study and Plan Development.
- Safeguarding Community / Hamlet Identity.
- Provision of services reflecting community values.
 - Snow Plowing; particularly on the steep hills
 - Maintain streetlights
 - Sewer services
 - Fire services
 - Village specific local laws and codes reflecting the unique nature of the Village and its unique needs for quality of life and safety codes.

COMMUNITY-CENTRIC APPROACH

CUSTOMIZED SOLUTION

ONE SIZE DOES NOT FIT ALL

CUSTOMIZED SOLUTION FOR THE VILLAGE OF FORT JOHNSON:

- Community-Specific Transition Strategies.
 - Potential Need for Creation of Special Taxation Districts for Village-Specific Services.
 - Employees.
 - Maintaining Priority Services.
- Incorporating Input from Public Engagement Efforts.

COMMUNITY ENGAGEMENT

*WORK **CLOSELY** WITH THE COMMUNITY
TO PROACTIVELY ADDRESS CONCERNS*

PUBLIC MEETINGS

- Share facts and dispel misconceptions
- Answer questions
- First step toward building consensus, finding common ground, and collaborating on solutions

PROJECT WEBSITE AND ON-LINE Q & A

- Forms available online to foster dialog and address questions and concerns
- All documents and FAQ on the project website
- Website updated regularly as new information is available

www.LabergeGroup.com/FortJohnson

TRANSPARENT

AVAILABLE

ACCESSIBLE



**HOW WILL DISSOLUTION
IMPACT GOVERNANCE AND SERVICES?**

Preliminary test for the voter: Balancing Community Values vs. Cost Savings



COST



SERVICES



COST



SERVICES



COST



SERVICES



COST



SERVICES



POST-DISSOLUTION VILLAGE GOVERNANCE

Representation and Governance

- Dissolution would result in the elimination of existing Village governance structures, including the Village Mayor and the Board of Trustees who are elected exclusively by, and who represent and set policy for, the area currently known as the Village.
- All decisions that were formerly made by the Village Board of Trustees would become the responsibility of the Town Board that represents the entire Town.

Village Residents May Have a Smaller Voice

- Currently Village residents have sole input into Village decisions.
- Upon dissolution, the Town Board (elected on a town-wide basis) would make all decisions.
- Village voters make up only a portion of the Town-wide electorate, resulting in a potential dilution of Village representation and of Village priorities.

POST-DISSOLUTION VILLAGE GOVERNANCE

Governance Stability and Sustainability

- The Village is a relatively small community with fewer than 500 residents.
- As many smaller village governments are experiencing, it is becoming increasingly challenging to recruit candidates for elected positions as well as staff. This is raising concern for the future stability of the Village governance.
- The Village has a very part-time central administrative position and 2 public works staff. Long term sustainability of this model would be difficult and could require additional staff and expenses.
- The Town of Amsterdam has a larger population, a larger tax base, and more resources. It has a larger organizational infrastructure with full-time administrative staff.

POST-DISSOLUTION VILLAGE SERVICES

Current Public Works Services

- The Village Department of Public Works is headed by a part-time Superintendent (a Village Trustee) and has 2 full time laborer positions.
- Responsibilities include: street maintenance, snow plowing, refuse and recycling collection, and the maintenance of parks, Village facilities, storm sewer system, sewer lines, and streetscape including mowing and weeding.

Post Dissolution Operations

- The Town will add one laborer position and supplement operations with additional part-time and overtime hours needed to maintain the necessary services in the Village; particularly winter snow maintenance.

Snow Plowing

- The Town commits to providing the staffing necessary to maintaining the same level and quality of snow plowing and removal.
- The Town is cognizant of the importance of staying ahead of storms:
 - Getting the early start before morning commuter traffic begins.
 - Providing extra attention to keeping the steep roads cleared.
 - Continuing to clear intersections to provide the necessary visibility.

POST-DISSOLUTION VILLAGE SERVICES

Refuse and Recycling Collection

- Currently refuse is collected 1/week and recycling is collected 1/month by the Village DPW.
- Post Dissolution, the Town will provide and fund refuse and recycling collection through a private hauler.
- Post dissolution, both refuse and recycling collection will be collected 1/week.

Village Streetlights

- The Village currently illuminates 91 streetlights that are owned and maintained by National Grid.
- Post dissolution, the Town will incorporate the Village's street lighting in the Town's current program.

Parks

- Maintenance of Village parks and open spaces is important to quality of life and community identity.
- Village will transfer the Ellenwood Park, an 8 acre park, and the Village's Memorial Site and Park at the end of Brandt Street to the Town.
- Town Highway will provide maintenance services formerly provided by Village.

Potential Post Dissolution Service Impacts

Current Sewer Services

- The Village provides sewer services to all parcels within the Village.
- The Village contracts with the City of Amsterdam for disposition.
- Village DPW maintains the lines and a contractor maintains the pumps.
- The system is funded by the users based on usage.

Post Dissolution Sewer Services

- Services would continue as they are currently provided. The Town would create a **Fort Johnson Sewer District** to continue services and would charge fees using the current methodology.
- Properties and assets supporting the provision of sewer services will transfer to the Town to support the operation of the Fort Johnson Sewer District.
- The Town also provides sewer services and contracts with the City of Amsterdam. The Town will evaluate opportunities for efficiencies.

Potential Post Dissolution Service Impacts

Current Village Fire Department

- Service delivered by Village & Fort Johnson Volunteer Fire Company.
- Serves entire Village and the Fort Johnson Fire District located outside the Village in the Town of Amsterdam.
- Village owns the Fire house and all of the major equipment.
- Village funds operations, covers workers comp, LOSAP, etc.

Post Dissolution Fire Service

- Unlike Villages, Town governments cannot operate Fire Departments.
- The Fort Johnson Fire Company will continue to be the contracted service provider.

Preferred Option:

Extend the Fort Johnson Fire Protection District to include the area currently known as the Village.

Facilities & Equipment:

It is the intention of the Village Board to transfer the Fire House, its property, and the Village Hall/DPW facility to the Fort Johnson Fire Company.

POTENTIAL POST-DISSOLUTION SERVICES

Current Village Central Administration

- **Clerk/Treasurer:** is a part time position the center of Village operations.
- **Clerk Responsibilities:** maintenance of files and records, issuing birth and death certificates, managing human resources, preparing agendas and taking minutes, preparing public notices for all Board and Committee meeting, and addressing constituent issues.
- **Treasurer responsibilities:** maintaining all financial records, balancing and reconciling bank accounts, property tax preparation, billing, and collection, payroll, assisting with the Village budget, and providing technical assistance to the Mayor and Board of Trustees.
- **Model Sustainability:** Given current expectations of local governments and compliance and reporting requirements, the current model of a very part time Clerk-Treasurer is not sustainable. Should the Village electorate vote “no” on dissolution, the Village Board recognizes the need for change.

Post Dissolution

- Town has a Town Clerk, a Tax collector, and financial staff. The Town’s central administration can absorb the additional duties post dissolution with expanded part-time staff hours.

POTENTIAL POST-DISSOLUTION SERVICES

Land Use Planning, Zoning, Administration, and Enforcement

- The Village and Town already have consolidated Planning Board and Zoning Board of Appeals functions at the Town level.
- The Village code enforcement and building inspection functions are provided on a part-time basis.
- The Town code enforcement and building inspection functions are provided on a part-time basis
- The Town and Village currently employ the same officer.
- The Town will increase the hours as needed to cover the Town and Village.

VILLAGE CODES & LOCAL LAWS

GENERAL MUNICIPAL LAW (GML) ARTICLE 17-A §774 (K)

All local laws, ordinances, rules or regulations of the Village remain in effect for up to two year post the effective date of dissolution unless repealed or modified by the Town. Such local laws, ordinances, rules or regulations shall be enforced by the Town within the limits of the dissolved Village as if they had been duly adopted by the Town Board.

The Town desires to include the necessary sections of the Village Code into the Town Code at the time of dissolution. This enables the Town to administer and enforce one code rather than two. The Town anticipates:

- Repealing Village Code that is duplicative, not applicable, or in conflict with Town Code.
- Modifying Town Code to include certain sections of Village Code. Ex:
 - Village Parking Restrictions
 - Truck Restrictions on Certain Roads
 - Speed Limits

VILLAGE ASSETS & DISPOSITION PLAN

Village Owned Properties.

- Transfer Fire House, Property, and Village Hall/DPW to Fort Johnson Fire Company.
- Potential sale of small vacant lot.
- Balance of Property to be transferred to the Town.

Village of Fort Johnson Village Owned Properties							
Property	SBL	Use	Code	Acres	Assessed Value	Full Value ¹	Proposed Disposition
91 Fort Johnson Ave.	23.19-1-7	Material & Fuel Storage	441		\$1	\$11	Transfer to Town
Fort Johnson Ave.	38.7-2-15	Ted Ellenwood Park	963	8.3	\$2,200	\$24,444	Transfer to Town
Young Ave.	38.8-1-27	Paper Street	910		\$150	\$1,667	Transfer to Town
Prospect St.	38.12-2-44	Residential Vacant Land	311		\$500	\$5,556	Sale
4 Fort Johnson Ave	38.43-1-4	Village Hall/DPW Garage	651		\$11,800	\$131,111	Transfer to Fort Johnson Fire
Brant Ave.	38.43-1-31	Park	963	1	\$2,250	\$25,000	Transfer to Town
Prospect St.	38.43-1-39	Fire House	552		\$14,600	\$162,222	Transfer to Fort Johnson Fire

Note 1: Full Value calculated using 2021 Assessed Value and the Equalization Rate

Source: 2021 Town Assessment Roles

VILLAGE ASSETS & DISPOSITION PLAN

Village Owned Equipment and Vehicles

Village of Fort Johnson			
Village Owned Vehicles			
<u>Dept</u>	<u>Equipment Description</u>	<u>Estimated Value</u> ¹	<u>Disposition Plan</u>
Sewer	2000 John Deere Back Up	\$ 20,010	Town
Sewer	2000 Olymian Trailer Mounted Generator	\$ 21,032	Town
Sewer	2000 Gorman Ramp Pump	\$ 2,163	Town
Sewer	2000 T-100-9 Tripod	\$ 4,458	Town
Sewer	2000 140-5G Work Winch	\$ 2,662	Town
Sewer	2000 Environmental One Grinder Pump	\$ 3,245	Town
Sewer	10 Individual Grinder Pumps	\$ 60,000	Town
Sewer	Muffin Mounter	\$ 25,000	Town
DPW	2000 Ford F450 Dump Truck	\$ 41,824	Fire Co.
DPW	2005 Chevrolet Silverado with Sander	\$ 32,000	Town
DPW	2020 Chevrolet Silverado Plow Truck Sander	\$ 80,000	Town
DPW	Trench Bucket	\$ 4,000	Town
DPW	Digging Bucket	\$ 3,000	Town
DPW	2000 Fisher 9' Minute Mount Plow	\$ 4,449	Town
DPW	2008 New Holland Tractor	\$ 11,848	Town
DPW	2008 Bill Goat Leaf Vac	\$ 3,375	Town
DPW	2008 Wood Finish Mower	\$ 15,000	Town
DPW	2015 John Deere 310 K Backhoe	\$ 78,000	Town

Note 1: Estimated Values based on staff projections & recent auctions of similar equipment.

VILLAGE CASH ASSETS, VILLAGE LIABILITIES & DISPOSITION PLAN

Village Fund Balance

- Village Officials indicate that the Village's fund balance has been growing each year and estimate that the total fund balance in the General Fund was approximately \$330,000 as of 5/31/21.

Village Liabilities

- The Village has one outstanding bond through the NYS Environmental Facilities Corporation that was issued for sewer infrastructure improvements. The estimated outstanding debt on the EFC interest free bond is \$349,000.
- Village officials indicate there are no other liabilities or pending law suits.
- Outstanding employee benefits not anticipated to exceed \$5,000.

Disposition Plan for Village Cash Assets and Liabilities

- Apply cash assets to offset the costs associated with outstanding EFC bond of \$349,000.
- Any assets remaining at dissolution become assets of the Town.
- **Legacy District** Should there not be significant assets, or Village uses assets for an alternative purpose, or if there are unanticipated liabilities, any remaining liabilities will be a charge upon the taxpayers of the former Village.



**WHAT IS THE FISCAL IMPACT
OF DISSOLUTION?**

POST-DISSOLUTION VILLAGE PROPERTY TAXPAYER IMPACT

Projected Impact on Village Property Taxpayers

- Village taxpayers will pay no Village or Town property taxes except for fire services.
- It is anticipated that the property tax payment of \$185/parcel for the sewer system debt service will also be eliminated.
- Currently there is no Town-wide or Town outside Village property tax.
- Town officials indicate that the net increase in costs relative to the Town are relatively small and can be absorbed without establishing a Town property tax.
- No impact on the Town outside the Village taxpayer.

POST-DISSOLUTION VILLAGE PROPERTY TAXPAYER IMPACT

Estimated Property Tax Rate Impact Village Property Tax Payer

	Current	Model - Post Dissolution			
Fund	Current Rate/\$1,000	No CETC	70% CETC	100% CETC	Change in Rate
Village	\$86.71	\$0.00	\$0.00	\$0.00	
Fort Johnson Fire Protection District	\$0.00	\$22.87	\$22.87	\$22.87	
Village Sewer	\$0.00	\$0.00	\$0.00	\$0.00	
Town General & Highway	\$0.00	\$0.00	\$0.00	\$0.00	
Town Outside Village General and Hwy	0.00	0.00	\$0.00	\$0.00	
Total No CETC	\$86.71	\$22.87			-73.6%
Total 70% CETC	\$86.71		\$22.87		-73.6%
Total 100% CETC	\$86.71			\$22.87	-73.6%
	Per Parcel				
Sewer Fund Cost <u>Per Parcel</u>	\$185.45	\$0.00	\$0.00	\$0.00	Elimination

POST-DISSOLUTION VILLAGE PROPERTY TAXPAYER IMPACT

Fort Johnson Homeowner - Estimated Property Tax Fiscal Impact

Median Single Home Assessed Value

Median Assessed Value - \$6,030		Current Village and Town Tax Bill	Post Dissolution Town Tax Bill (No CETC)	Estimated Savings
Estimated Full Value	\$67,000			
Median Assessed Value (2021 Rolls)	\$6,030			
Est. Property Tax Payment		\$523	\$138	
Est. Sewer Debt Cost Per Parcel		\$185	\$0	
Total		\$708	\$138	\$570

If 70% of CETC is applied to offset taxes, the savings estimate is: \$570

If 100% of CETC is applied to offset taxes, the savings estimate is: \$570

Note: Dissolution of the Village does not impact county or school district property taxes.

POST-DISSOLUTION VILLAGE PROPERTY TAXPAYER IMPACT

Village of Fort Johnson - Single Family Home	
Estimated Impact on Property Tax Bill	
Assessed Value	Estimated Savings ¹
\$4,000	\$431
\$5,000	\$492
\$6,020	\$555
\$7,000	\$615
\$8,000	\$676
\$10,000	\$798
\$12,000	\$922
\$14,000	\$1,044
\$16,000	\$1,166

1. Includes the elimination of the sewer fund charge on the property tax bill.

POST-DISSOLUTION VILLAGE PROPERTY TAXPAYER IMPACT

Why the Property Tax Reduction?

- There is an estimated net cost increase to the Town general and highway funds of approximately \$89,724 post dissolution necessary to continue to provide the services formerly provided by the Village.
- Town officials indicate that the estimated \$89,724 in net cost increase can be absorbed within the current Town budget and not require the levying property tax in the Town General or Highway funds.
- This is due to the current and projected trends of Town revenues exceeding Town expenses which is explained by the positive trends in revenues such as sales tax.

POST-DISSOLUTION WHY A PROPERTY TAX REDUCTION?

Village of Fort Johnson Projected Fiscal Impact On Town Tax Levy

Fund	Town of Amsterdam 2022 Adopted Budget				Town Post Dissolution Estimated Impact		
	Approp	Revenues	Appropriated Fund Balance	Town Levy	Village Net Cost Shift	Town Absorption of Net Cost ¹	Town Levy Increase
General	\$ 1,004,621	\$ 955,954	\$ 48,667	\$ -	\$ 19,479	\$ (19,479)	\$ -
General B	\$ 507,600	\$ 485,965	\$ 21,635	\$ -			\$ -
Highway	\$ 1,047,500	\$1,001,500	\$ 46,000	\$ -	\$ 70,245	\$ (70,245)	\$ -
SW	\$ 1,049,400	\$1,034,400	\$ 15,000	\$ -	\$ -	\$ -	\$ -
SS	\$ 512,500	\$ 512,500	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 4,121,621	\$3,990,319	\$ 131,302	\$ -	\$ 89,724	\$ (89,724)	\$ -
FJ Hamlet Sewer District ²	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FJ Fire District	\$ 270,000	\$ -	\$ -	\$270,000	\$ 22,800	\$ -	\$ 22,800

1. Town Officials indicate that the Town Budget can absorb the Village's net cost increases given its projected trends in revenues & expenditures and the CETC.

2. Village Officials plan to pay off the sewer fund debt service prior to dissolution which eliminates this tax levy post dissolution.

Citizen Empowerment Tax Credit (CETC)

CETC is an incentive = to 15% of the Combined Village and Town Tax Levies in the year prior to Dissolution that is paid annually in perpetuity to the Town.

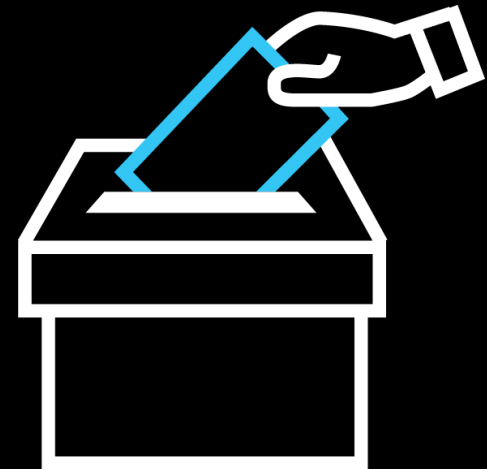
Village 2021/2022 Levy	\$132,960
Town 2022 Levy	\$ 0

Village of Fort Johnsons and the Town of Amsterdam		
Estimated Citizens Empowerment Tax Credit		
Maximum CETC for Tax Reduction	100%	\$19,944
Minimum CETC for Tax Reduction	70%	\$13,961
Maximum CETC for Capital Projects	30%	\$5,983

**CETC is contingent upon annual New York State appropriations and is not a guarantee.
Calculations based on 2021/2022 Village Levy and 2022 Town Tax Levy. The final CETC is based on the municipal budgets in the year prior to dissolution.*

NEXT STEPS TOWARD DISSOLUTION

- The Village Board of Trustees is anticipated to Adopt a Final Dissolution Plan of Dissolution September 13, 2022.
- At the same time as adoption of the Dissolution Plan, the Board of Trustees must set the date for the Referendum on Dissolution.
- The anticipated date for the referendum is November 15, 2022 at Village Hall.



WHAT HAPPENS POST REFERENDUM?

If the vote is “No”

- Dissolution will not take effect; nothing further will occur.
- Dissolution process may not be initiated again for 4 years from the date of the Referendum.
- Village to address issues with recruitment of candidates for elected Village Offices.
- Village and Town may focus on shared services with other entities to reduce costs and improve quality.
- The Village and Town or their residents can still pursue a consolidation, but that is very rare.

WHAT HAPPENS POST REFERENDUM?

If the vote is “Yes”,

- Dissolution will occur on date set in the Dissolution Plan.
- Village will wind down Village Operations.
 - Transfer Properties & Sell and Liquidate Remaining Assets.
- Town will take steps to ramp up expanded operations.
 - Prepare Post Dissolution Budget.
 - Arrange for necessary staffing and equipment.
 - Expand existing Fort Johnson Fire District to include the area of the Village.
 - Create Fort Johnson Sewer District.
- Town and Village Continue Coordination for a Smooth Transition
 - If necessary, establish Inter-municipal Agreements (IMAs) for the provision of services prior to dissolution.

Q&A FOLLOWING THIS PRESENTATION

To allow time for the maximum number of attendees to participate:

- Please limit your question to 3 minutes.
- Questions will be answered on a first-come / first served basis.
- If we run out of time to address all questions, we will post the Questions / Comments link again at the end of the Q&A session so that you can ask your question there.
- To provide the greatest opportunity for the largest number of community members to be heard, please refrain from asking a question that has already asked.

www.LabergeGroup.com/FortJohnson

Laberge
ENGINEERING
ARCHITECTURE



Group
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PLANNING

Thank you!

WE LOOK FORWARD TO CONTINUE
PARTNERING WITH YOU
ON THIS IMPORTANT ENDEAVOR